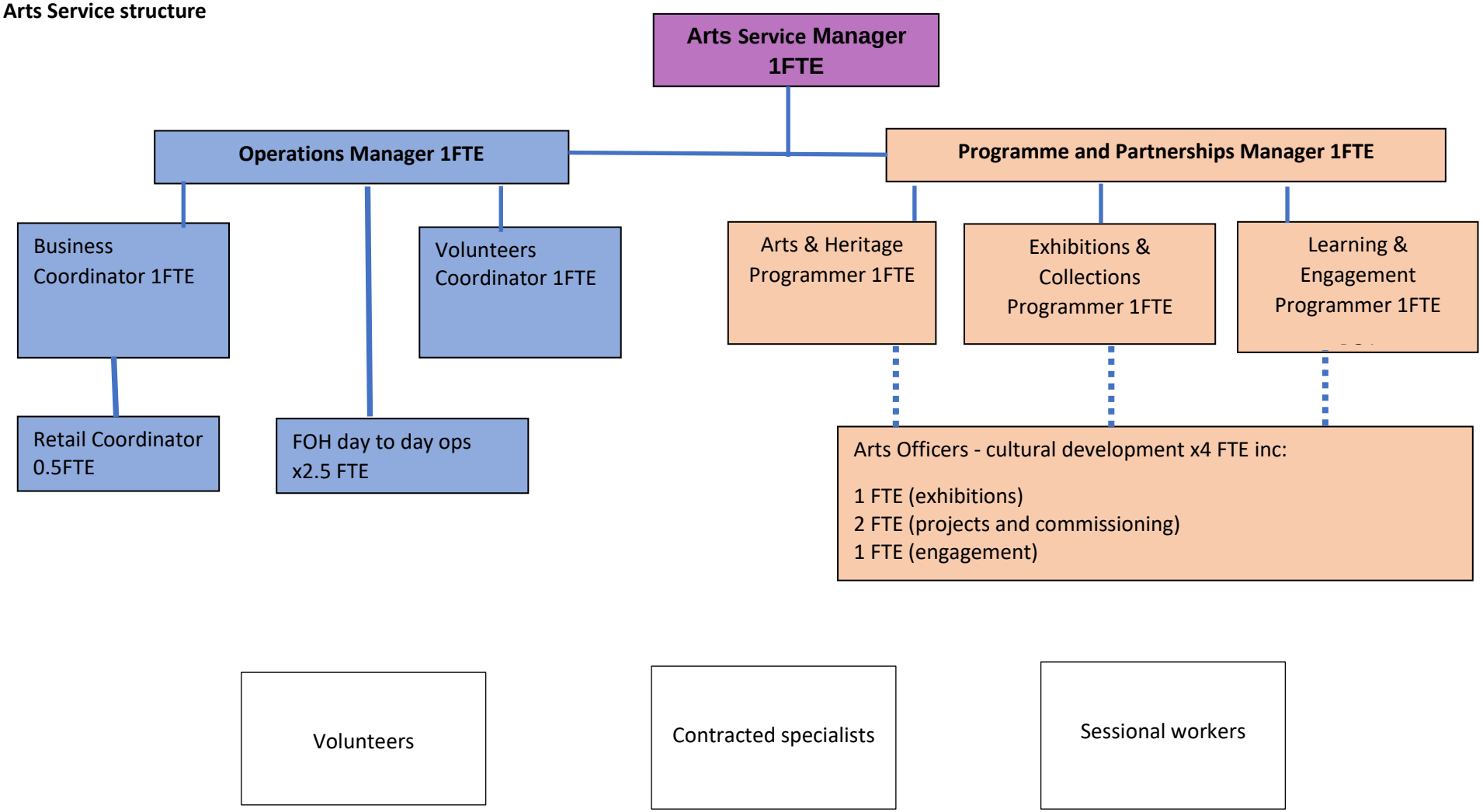**Arts Service structure**